

Approximating a ride-sourcing system with block matching

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August 16, 2022

Abstract

On-demand matching between waiting passengers and idle drivers is one of the most important components in a ride-sourcing system. A variety of matching mechanisms have been developed to meet different needs of ride-sourcing platforms, e.g. mitigating supply-demand imbalance, maximizing platform revenue. In this paper, we focus on a block matching system, a special type of matching mechanism, where the region of interest is partitioned into blocks, and on-demand matching is separately and simultaneously conducted in each block. Block matching can bring many benefits, such as limiting order assignment with long pick-up distance, simplifying the process of deployment, etc. However, it still remains a challenging yet interesting issue to determine the block size for the matching system, which is a key decision variable governing passengers' waiting time. To solve the problem, we model the ride-sourcing system with block matching via a $M/M/c$ queue, in which the service rate is endogenous and partially determined by passengers' average pick-up time. Based on the model, we find that the average queueing time of passengers decreases with block size increasing, while the average pick-up time may increase instead. In addition, the average total waiting time (sum of average queueing and pick-up time) become nearly invariant to the change of block size when the block size is large, which we call plateau phenomenon. In the plateau, ride-sourcing platforms can choose the block size based on other standards while the average total waiting time is always maintained at the nearly lowest value. The findings are verified via an agent-based simulation study, demonstrating that the proposed model can be an effective tool to approximate block matching system.

Keywords: Ride-sourcing service, matching mechanism, queueing theory

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34 1 Introduction

35 Recent years have witnessed a fast popularization of ride-sourcing service. Transportation net-
36 work companies (TNCs), such as Uber, Lyft and Didi, are using smart-phone APPs to offer
37 on-demand mobility services to passengers around the world, via the broad application of mod-
38 ern mobile communication and Global Position System (GPS). Uber, for instance, is now offering
39 a variety of services in more than 700 metropolitan areas in 65 countries (Wang and Yang, 2019).
40 Didi, the largest ride-sharing company in China, is generating millions of daily ride-hailing de-
41 mand in a single city, Beijing (Tong et al., 2017). In New York City, Lyft and Uber cars are even
42 estimated to outnumber conventional taxis 4 to 1 (Jiang et al., 2018).

43 The rapid development of ride-sourcing services has raised many operational issues, such
44 as estimated time of arrival (ETA), on-demand matching, ride-pooling operations, empty vehi-
45 cle re-positioning, information sharing and disclosure, and rating mechanism (Wang and Yang,
46 2019). Among these issues, on-demand matching is the main footstone for real-time operations,
47 and thus has intrigued much attention from researchers. In general, a matching algorithm is
48 implemented by ride-sourcing platforms to assign waiting passengers to idle vehicles. There are
49 multiple objectives for a matching operation, such as maximization of platform revenue, maxi-
50 mization of the number of matched orders, or minimization of passengers' average waiting time.

51 The on-demand matching approaches developed in the literature can be majorly grouped
52 into two streams: bipartite matching (Xu et al., 2018; Chen et al., 2019; Shah et al., 2020), and
53 queue-based matching (Liao, 2003; Lee et al., 2004; Zhang and Pavone, 2016; Xu et al., 2020b;
54 Feng et al., 2020; Besbes et al., 2021). For bipartite matching, waiting passengers and idle drivers
55 are respectively collected and grouped in a batch way within a certain time window, and pairs
56 are formed between each pair of waiting passenger and idle driver. The matching problem is
57 then transformed to finding the best matching on the bipartite graph structure, which can be
58 solved by combinatorial optimization algorithms. Bipartite matching may generate some extra
59 waiting time for passengers since the platform does not assign vehicles to passengers during the
60 time window for order and vehicle accumulation. In comparison, queue-based matching may
61 mitigate this problem, where the arriving vehicles are always assigned to waiting passengers
62 instantly. When there are multiple waiting passengers and no arriving vehicles, the passengers
63 will be formed into a queue, and wait to be served in some pre-defined order, which is often
64 described via queueing models. Specially, when passenger queue is served via First-Come-First-
65 Serve (FCFS) rule, the fairness is protected for longer-waiting passengers, since they possess
66 higher priority for the next matching. In comparison, the bipartite matching usually does not
67 differentiate the waiting time of passengers when making matching decision, and thus some
68 passengers may keep unmatched for a long period.

69 In this paper, we focus on block matching, a special type of queue-based matching that has
70 been utilized by some ride-sourcing platforms (Xu et al., 2020b) or bike-sharing platforms (He
71 et al., 2021). The core idea of block matching is to partition the whole region (e.g. one city) into
72 various small blocks, and the on-demand queue-based matching is separately and simultane-
73 ously implemented in each block. This special matching mechanism has several advantages over
74 regular queue-based matching without matching blocks: 1) The blocks can help to avoid distant
75 matching, since the matching processes are limited within each block. Therefore, the time and
76 operational cost led by distant pick-up can be reduced. 2) The setting of blocks potentially makes
77 it more flexible and convenient for other operations, such as pricing and idle vehicle reposition-
78 ing. For example, He et al. (2021) study a bike-sharing problem where pricing and queue-based

79 matching are implemented within blocks with the same partition. Under some scenarios, the
80 price of service within a block is mainly based on the matching process of that individual block,
81 and the pricing problem for the whole region can thus be divided into sub-problem for each
82 single block, which simplifies the optimal solution seeking process. 3) The length of queue in
83 each block is reduced, and thus the computation speed to obtain matching result is improved.
84 Take matching under First-Dispatch rule as an example, with First-Dispatch rule, when there are
85 fewer passengers than vehicles, the arriving passengers is always dispatched to the nearest idle
86 vehicle. When there are more passengers than vehicles, the next idle vehicle is dispatched to the
87 longest waiting passenger, which actually follows FCFS rule. The interest of longer waiting pas-
88 sengers will be considered, as mentioned before. Under First-Dispatch rule, the time complexity
89 for the block matching is found to be negatively related to the number of blocks, as shown in
90 Appendix A. This means the increase of the number of blocks can help to reduce computational
91 complexity given the same size of inputs in some cases. This is validated from the comparison
92 of running time for simulation under different block sizes in Fig. 16.

93 To properly design a block matching system, a key problem is to determine the area of each
94 block (block size). On one hand, a larger block size may lead to a larger pick-up distance because
95 passengers may be matched to some faraway drivers in the block. The system service rate is
96 thus decreased and the waiting time for passengers may increase. In addition, a larger block
97 size can increase the number of passengers in each block, which will further increase passenger's
98 waiting time. On the other hand, the increasing number of vehicles within a larger block may
99 help to reduce waiting time of passengers. These mixed effects make it challenging to decide the
100 proper block size. In addition, the proper block size also depends on the specific market-related
101 parameters (number of vehicles, average trip time, unit arrival rate). To solve this challenging
102 issue, we model the ride-sourcing system with block matching with a M/M/c queue for each
103 block, in which the service rate is endogenously interacted with the average pick-up time of the
104 system. We also develop an algorithm to find the steady state solution for the system. For system
105 performance metrics, we focus on average queueing time, average pickup time, and average
106 total waiting time for passengers, which are important measurements of system efficiency and
107 passengers' satisfaction. Based on the developed model, patterns of the metrics in terms of
108 block size are depicted and analyzed under different number of vehicles, average trip time,
109 passengers' arrival rate. Significant insights on block size determination are summarized for
110 platform managers. Specially, we find a plateau phenomenon of total waiting time, which means
111 this metrics almost keeps the same low value within an interval of large block size. The platform
112 manager can thus select block size within this interval without worrying the influence on average
113 total waiting time of passengers. Via extensive simulation studies, the phenomenon and other
114 insights of the modelling analysis are validated under different supply-demand scenarios. In
115 summary, this paper makes the following contributions:

- 116 • We develop a theoretical model to delineate a ride-sourcing market under a block match-
117 ing mechanism, which is a practical mechanism for ride-sourcing companies but was rarely
118 investigated in the literature. Most importantly, we spell out the endogenous relationship
119 between the system's service rate and average pick-up time, by leveraging a M/M/c queu-
120 ing model with endogenous pick-up time. Namely, the average pick-up time accounts for
121 vehicles' service time and thus affects the service rate, while the service rate governs idle
122 vehicles' density and in turn influences the average pick-up time.
- 123 • Based on the proposed model, we explore and study the trends of average queuing time,
124 average pickup time, and average total waiting time for passengers with respect to block

125 size under different supply-demand scenarios. An interesting phenomenon is that the
126 metrics becomes invariant to the block size when it already becomes large. The useful
127 insights can be utilized by platform managers for the determination of proper block size
128 when adopting block matching mechanism.

- 129 • **Simulation studies are conducted to demonstrate that our proposed model can well approxi-**
130 **mate the simulated outcome, which is regarded as a proxy for the reality.** In the future,
131 the proposed model can be also explored in the analysis for other scenarios that potentially
132 use block matching, such as food order delivery and freight order matching.

133 The remainder of this paper is organized as follows. Section 2 provides a literature review on
134 past studies for matching operation and application of queueing theory in ride-sourcing service.
135 **Section 3 details the model framework for block matching. Section 4 provides the method to find**
136 **the steady-state solution of the model, conduct a graphical analysis and explain the observed**
137 **special phenomenon for block matching. Numerical experiments and discussions are provided**
138 **in Section 5, followed by conclusions in Section 6.**

139 2 Literature Review

140 2.1 Matching operation for ride-sourcing service

141 One important task for ride-sourcing service is the matching between waiting passengers and
142 idle vehicles. As mentioned above, there are a variety of objectives for the matching operation,
143 including minimization of passengers' average waiting time and other kinds of delay (Wong and
144 Bell, 2006; Seow et al., 2009; Alonso-Mora et al., 2017), minimization of the required number of
145 vehicles (Vazifeh et al., 2018), maximization of matching quantity (Özkan and Ward, 2020), and
146 maximization of drivers' revenue over a time period (Xu et al., 2018; Tang et al., 2019; Yu et al.,
147 2019).

148 As mentioned above, there are two types of matching approaches, including bipartite match-
149 ing and queue-based matching. For bipartite matching, a current trend of researches is to con-
150 sider the effects of current decision on the future state of the system, and integrate reinforce-
151 ment learning technology with bipartite matching to achieve long-term objectives. For example, Xu
152 et al. (2018) propose a reinforcement learning method to obtain long-term rewards, which are
153 added with the immediate reward in the online bipartite matching model. The long-term reward
154 represents the expected value of the next order after he/she completes the current one, while the
155 immediate reward reflects a driver's expected revenue from serving the current order. Chen et al.
156 (2019) first shows the intrinsic relationship between matching and pricing, and then optimizes
157 the two operations simultaneously. The pricing strategies are learned via a contextual bandit al-
158 gorithm and the matching strategies are optimized with the help of temporal difference. Inspired
159 by the fact that extending the matching time interval may significantly reduce the average pickup
160 time (Yang et al., 2020), Ke et al. (2020) adopts deep reinforcement learning methods to delay the
161 bipartite matching of some orders for a potential better matching outcome (with a short pick-up
162 time) in the incoming time intervals. Shi et al. (2019) develop a reinforcement learning based
163 algorithm to operate a community owned electric vehicle fleet, which provides ride-hailing ser-
164 vices to local residents. The goals are to minimize passengers' waiting time, electricity cost, and
165 operational costs of the vehicle, and multiple operations are implemented together via bipartite
166 matching.

167 Queue-based matching also attracts a variety of interests from researchers and ride-sourcing
168 companies. Wang et al. (2019a) analyze the dynamics of passengers and drivers in a queueing
169 model where the platform can control the matching process by setting a threshold on the ex-
170 pected pick-up time. Applying fluid approximations, they explore the impacts of the threshold
171 on the number of vehicles with different states (idle/pick-up/occupied), based on which a policy
172 to adjust the threshold is designed for time-varying demand. Feng et al. (2020) conduct exten-
173 sive numerical experiments in two cases with circular road and grid network under queue-based
174 matching rules, in order to explore the relationship between system performance metrics and
175 the utilization level, which represents the traffic density of the system. The relationship is found
176 not monotone, and the phenomenon is further analyzed via a theoretic queuing model for the
177 system.

178 Still, most previous researches focus more on queue-based matching without region parti-
179 tion, while there are only two papers examining queuing systems with matching blocks, i.e. Xu
180 et al. (2020b) for ride-hailing systems and He et al. (2021) for bike-sharing systems. Xu et al.
181 (2020b) study the supply curve of ride-hailing systems under different market conditions based
182 on a double-ended queueing model. The supply curve with finite matching radius is found
183 always backward bending, but weaker bend can be gained via adjustment of the radius. In com-
184 parison, we focus more on the impact of block size on the system performance metrics, such as
185 passengers' queuing time and pick-up time. We also examine the impacts of a few important
186 parameters, such as the number of vehicles and the length of average trip time, on the selection
187 of matching block size. In addition, the endogenous relationship between the average pick-up
188 time and the service rate is well characterized in our model, and the solution finding procedure
189 for the steady state of the system is developed. Moreover, we implement an extensive simulation
190 study on a realistic simulator to validate the model and analytical results. Meanwhile, while He
191 et al. (2021) try to address the joint design of incentives (via "crowdsourcing") and spatial capac-
192 ity allocations (enabled by "geo-fencing") based on strategic queues for bike-sharing platforms,
193 the attention in this paper is paid to the determination of block size under the block matching
194 mechanism.

195 2.2 Application of queueing theory for ride-sourcing service

196 In addition to matching operation, queueing theoretic models have been adopted for other op-
197 eration issues in ride-sourcing systems. For idle vehicle repositioning (rebalancing), the vehicles
198 is guided by the designed algorithm to cruise to some area, where they can get matched under
199 a certain queue-based matching rule, in order to balance the supply and demand. There has
200 been a rich stream of research on this important issue (Zhang et al., 2018; Yahia et al., 2021; Ma
201 et al., 2019; Calafiore et al., 2017; Braverman et al., 2019; Wollenstein-Betech et al., 2020; Zhang
202 et al., 2016; Sayarshad and Chow, 2017; Spieser et al., 2016a; Li et al., 2021; Bazan et al., 2018;
203 Spieser et al., 2016b). For example, Zhang et al. (2018) model the mobility-on-demand (MoD)
204 systems as two coupled closed Jackson networks with passenger loss. They show that the system
205 can be approximately balanced by solving two decoupled linear programs and exactly balanced
206 through nonlinear optimization, based on which a real-time closed-loop rebalancing policy is
207 designed and tested. Ma et al. (2019) focus on the combination of ride-sourcing system and ex-
208 isting transit system. Queueing-theoretic algorithms are developed to make joint decision of idle
209 vehicle relocation and ride sharing. Braverman et al. (2019) focus on empty-car routing based on
210 a closed queueing network model of ridesharing systems. They establish both process-level and
211 steady-state convergence of the queueing network to a fluid limit in a large market regime where

212 demand for rides and supply of cars tend to infinity, and use this limit to study a fluid-based
213 optimization problem.

214 In addition to idle vehicle repositioning, another important operation for the application of
215 queueing theory is pricing (Bai et al., 2019; Castillo et al., 2017; Yan et al., 2020; Courcoubetis and
216 Dimakis, 2018; Taylor, 2018; Ruch et al., 2019; Waserhole and Jost, 2016; Li et al., 2019; Banerjee
217 et al., 2015; Xu et al., 2020a). Among the researches, Bai et al. (2019) consider an on-demand
218 service platform using earning-sensitive independent providers with heterogeneous reservation
219 price (for work participation) to serve its time and price-sensitive passengers with heterogeneous
220 valuation of the service. They include the steady-state waiting time performance based on a
221 queueing model in the passenger utility function to characterize the optimal price and wage
222 rates that maximize the profit of the platform, and discuss the determination of price and payout
223 ratio under different market situation. Castillo et al. (2017) discuss the wild goose chase (WGC)
224 phenomenon in ride-sourcing market, where vehicles are dispatched to pick up distant passengers,
225 wasting drivers' time and reducing earnings. Based on queueing models for the matching
226 process, they suggest to utilize dynamic surge pricing to control the WGC under changing market
227 conditions.

228 Moreover, queueing models are also frequently utilized in the pooling/sharing operations
229 for ride-sourcing platforms (Yan et al., 2020; Zhang et al., 2018; Ma et al., 2019; Özkan and Ward,
230 2020; Braverman et al., 2019; Wang and Honnappa, 2017; Waserhole and Jost, 2016; Jacob and
231 Roet-Green, 2021; Banerjee et al., 2015). For instance, Jacob and Roet-Green (2021) develop a
232 queueing model to find the ride-sharing platform's optimal revenue in equilibrium when pas-
233 sengers are strategic and drivers are independent agents, with both solo and pooling service
234 available. They find that offering both solo and pooled rides is optimal when the distribution of
235 passenger-type is not skewed and congestion is not high. Counter intuitively, when congestion
236 is high, the platform benefits from offering only one ride choice. Other interesting topics raised
237 by ride-sourcing operations with queueing model applied include fleet sizing and capacity plan-
238 ning (Besbes et al., 2021; Bazan et al., 2018; Li et al., 2019), service reservation (Yahia et al., 2021),
239 curbside stopping (Qiu et al., 2020), system coordination (Ruch et al., 2019). Still, less attention is
240 paid to block matching system and the resulting problem of block size determination, which we
241 focus on in this study.

242 3 Model

243 In this section, we first make several simple assumptions about the studied market, and provide
244 the nomenclature table as preliminary. The matching process in one block of the studied region
245 is then modelled via a M/M/c queue, based on which the steady-state probability of the queue
246 length and the corresponding metrics are obtained. Moreover, we also construct a formula to con-
247 sider the impact of average pick-up time on the service rate, which completes the mathematical
248 description of the system.

249 3.1 Preliminary

250 To simplify the process of model construction and analysis, we make several simple and common
251 assumptions of the ride-sourcing market for the studied region. The drivers' and passengers'
252 spatial distribution are assumed homogeneous, and matching blocks are of the equal size. The
253 inter-arrival time for passengers and drivers is assumed to obey exponential distribution, which

Symbol	Description
A_{total}	Area for the studied region.
M	The number of matching blocks.
A	Area for one block. $A = A_{total} / M$.
K	Vehicle fleet size for the studied region.
λ_{unit}	Arrival rate of passengers for unit area.
λ	Arrival rate of passengers for area of one block. $\lambda = \lambda_{unit} A$.
μ	Service rate of vehicles.
c	Average number of vehicles in one block. $c = K / M$.
n	The number of passengers in the system for one block.
t	Average trip time for passengers in the studied region.
v	Average vehicle speed.
w_0	Maximal tolerable expected waiting time for passengers when joining the queue.
$d(i)$	Function of a passenger's average distance to the closest idle vehicle in a unit-size block with i idle vehicle available for dispatching.
L_q	Average queue length of passengers in the steady state of the system.
W_q	Average queueing time for passengers in the steady state of the system.
W_p	Average pick-up time in the steady state of the system.
W_{tw}	Average total waiting time (including queueing and pick-up time) for passengers in the steady state of the system.

Table 1: List of main symbols

254 is a regular assumption for queueing theoretic studies (Feng et al., 2020; Xu et al., 2020b; Besbes
 255 et al., 2021). In addition, the balking behavior can also be considered in the model, where
 256 passengers may reject to join the waiting queue of a block if the expected waiting time is longer
 257 than a threshold. This is practical in reality, since the platforms like Didi show the current queue
 258 length and expected waiting time before passenger choose to join. For the rule of assignment
 259 between passenger queues and arriving vehicles, we focus on the First-Dispatch (FD) rule as
 260 mentioned before, which is extensively utilized and studied in previous researches (Xu et al.,
 261 2020b; Besbes et al., 2021). Under FD rule, when there are fewer waiting passengers than idle
 262 vehicles, the arriving passenger is always dispatched to the nearest idle vehicle. When there
 263 are more passengers than idle vehicles, the next idle vehicle is dispatched to the longest waiting
 264 passenger.

265 Under the assumptions and rules made above, we can efficiently model the matching process
 266 in an individual block of the region via a M/M/c queueing model specified in the next section.
 267 The major symbols for the model construction are listed in Table 1.

268 3.2 M/M/c model

269 M/M/C model is a classic modelling method in queueing theory. The first and second M rep-
 270 resent that the interarrival time of customers and service time by the system are assumed to be
 271 exponentially distributed, while C means that the number of servers (e.g. vehicles in our study)
 272 is larger than one. In a M/M/C model, customers gradually arrive in the system, forming as a
 273 queue, and get served by the servers in the system, and the equilibrium state of this process can
 274 be theoretically depicted by the model. The detail of M/M/C queue utilization in this study is
 275 provided as follows. Suppose the platform have a fleet of K vehicles, and the area of the studied

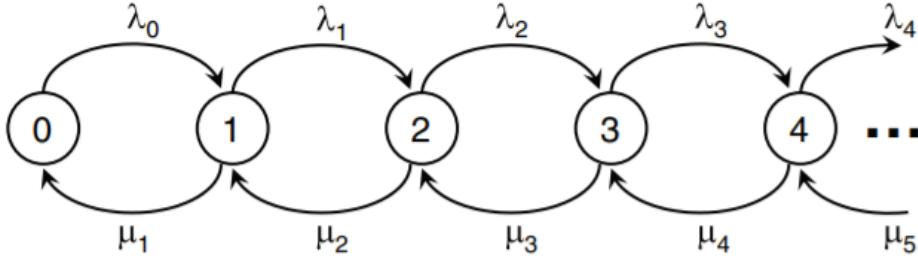


Figure 1: Birth and death process in each single block

276 region is A_{total} . The platform partitions the space into M equal-size matching blocks. Thus, the
 277 average number of vehicles in each block is $c = K/M$, the area of one block is $A = A_{total}/M$,
 278 and the arrival rate of passengers for one block is $\lambda = \lambda_{unit}A$. Since we mainly consider the sta-
 279 tionary equilibrium state of the market and focus on the extraction of general insights, we only
 280 aggregate consider the average number of vehicles in each block in this study. The impact of
 281 the changing demand and supply can be explored in the future study. The average service rate of
 282 an individual vehicle is defined as μ . Considering the similarity in supply and demand situation
 283 for each block as assumed in the last section, we can focus on the matching process within each
 284 individual block, which is modelled as a M/M/c queue and described by the birth-death process
 285 in Fig. 1. The state represents the number of passengers in the block, and the "birth" rate and
 286 "death" rate are respectively λ_n and μ_n . For rate of completions (or "deaths"), it depends on the
 287 number of passengers in the block. If there are c or more passengers, then all c idle vehicles (as
 288 previously mentioned, there are c idle vehicles in one block on average) must be matched and
 289 become busy. Otherwise, when there are fewer than c passengers in the system, $n < c$, only n
 290 of the c idle vehicles will be matched and occupied. This leads to the following state-dependent
 291 service rate:

$$\mu_n = \begin{cases} n\mu, & 1 \leq n < c \\ c\mu, & n \geq c \end{cases} \quad (1)$$

292 For arrival rate of passengers ("birth" rate), passengers' potential abandonment of joining the
 293 queue can be described by a function b_n , and thus $\lambda_n = b_n\lambda$. When there are fewer passengers
 294 than the average number of idle vehicles c , it can be expected that the arriving passenger can
 295 get served instantly, resulting in no abandonment behavior for the passenger, that is, $b_n = 1$.
 296 Otherwise, the system of one block is fully busy with system service rate $c\mu$, and the waiting
 297 time can be expected as $\frac{n}{c\mu}$ for the arriving passenger n . When $\frac{n}{c\mu} < w_0$, the passengers are still
 298 willing to join, according to the assumed balking behavior mentioned in the last section. When
 299 $\frac{n}{c\mu} \geq w_0$ ($n \geq w_0 c\mu = N_p$), the abandonment emerges and $b_n = 0$. The resulting arrival rate is
 300 summarized in the equation 2:

$$\lambda_n = b_n\lambda = \begin{cases} \lambda, & n < N_p = c\mu w_0 \\ 0, & n \geq N_p \end{cases} \quad (2)$$

301 To find the steady-state probability p_n , we first list flow balance equations below:

$$\begin{cases} p_n = p_0 \prod_{i=1}^n \frac{\lambda_{i-1}}{\mu_i} \\ \sum_{i=0}^{\infty} p_i = 1 \end{cases} \quad (3)$$

302 The upper one in 3 depicts the relationship between p_0 and the probability of any given state,
303 while the lower one limits the summation of the probabilities of all the queueing states to be one.

304 Combining Eq. 1 to 3, the steady-state probability can be obtained as follows, where $r = \frac{\lambda}{\mu}$ and

305 $\rho = \frac{\lambda}{c\mu} = \frac{r}{c}$. For clarity, the detailed derivation process is provided in Appendix B.

$$p_n = \begin{cases} p_0 \frac{\lambda^n}{n! \mu^n}, & 0 \leq n < c \\ p_0 \frac{\lambda^n}{c^{n-c} c! \mu^n}, & c \leq n \leq N_p \\ 0, & n > N_p \end{cases} \quad (4)$$

$$p_0 = \begin{cases} \left(\sum_{n=0}^{c-1} \frac{r^n}{n!} + \frac{r^c}{c!} \cdot \frac{1 - \rho^{N_p - c + 1}}{1 - \rho} \right)^{-1}, & \rho \neq 1 \\ \left[\sum_{n=0}^{c-1} \frac{r^n}{n!} + \frac{r^c}{c!} (N_p - c + 1) \right]^{-1}, & \rho = 1 \end{cases} \quad (5)$$

306 3.3 Metrics

307 In this part, we first introduce several key system performance metrics, including average queueing time, average pick-up time and average total waiting time, based on the model presented in
308 the last section. Afterwards, we utilize an equation to capture the intrinsic relationship between
309 system service rate and average pick-up time.

310 1) Average queueing time W_q

$$312 W_q = \frac{L_q}{\lambda(1 - p_{N_p})} \quad (6)$$

$$313 = \frac{0 + \sum_{n=c+1}^{N_p} (n - c) p_n}{\lambda(1 - p_{N_p})} \quad (7)$$

$$314 = \frac{p_0}{\lambda(1 - p_{N_p})} \cdot \frac{r^c \rho \cdot \rho^{N_p - c} [(N_p - c)(\rho - 1) - 1] + 1}{c! (\rho - 1)^2} \quad (8)$$

315

316 2) Average pick-up time W_p

$$317 W_p = \frac{1}{v} \left[\sum_{n=0}^{c-1} (p_n d(c - n) \sqrt{A}) + \sum_{n=c}^{N_p} p_n d(1) \sqrt{A} \right] \quad (9)$$

$$318 \quad = \frac{\sqrt{A}p_0}{v} \left[\sum_{n=0}^{c-1} \frac{\lambda^n}{n! \mu^n} d(c-n) + d(1) \frac{r^c}{c!} \cdot \frac{1 - \rho^{N_p - c + 1}}{1 - \rho} \right] \quad (10)$$

319 3) Average total waiting time W_{tw}

$$W_{tw} = W_q + W_p \quad (11)$$

320 The derivation process for the metrics are summarized in Appendix B. Here, W_q represents
 321 the average time spent in queue for a passenger in the given system, which has significant impacts
 322 on different stakeholders. For passengers, it can influence the final arrival time for the trips,
 323 and thus highly correlates to the social welfare for the whole passenger group; for ride-sourcing
 324 platform, the average queueing time is an important factor for passengers' choices between the
 325 platform and other group of competitors, which can further influence the long-term revenue of
 326 the platform. W_p is another significant system performance metrics. It represents the time for
 327 the idle vehicle (or server) to reach its assigned passenger, which captures one major difference
 328 of the ride-sourcing system from classic counter service system, where passengers are always
 329 assumed to get served immediately once they finish queueing. For both platform managers and
 330 passengers, the total waiting time before passengers get picked may be a main concern. To this
 331 end, we utilize W_{tw} to consider the integrated delay of service, including both queueing time and
 332 pick-up time.

333 The system performance metrics can also influence some system variables, such as the ser-
 334 vice rate μ for vehicles. As discussed in Feng et al. (2020) and Besbes et al. (2021), the pick-up
 335 process can also be treated as part of the service procedure, and we carefully consider this point
 336 via the equation below:

$$\mu = \frac{1}{t + W_p} \quad (12)$$

337 where t is the average trip time, W_p is the average pick-up time, and the combination of the
 338 two involves the whole process for the service. The service rate now becomes an endogenous
 339 variable determined by Eq. 9 and Eq. 12, which increases the complexity of finding steady-
 340 state probabilities. In next section, we develop an efficient solution-finding approach to solve the
 341 problem.

342 4 Modelling analysis

343 In this section, we use the developed model to make analysis from both intuitive and theoretic
 344 perspective. We first introduce some parameters setting, and develop an approach to find the
 345 endogenous service rate and the steady-state probability. Afterwards, we draw the plots of
 346 metrics in terms of block size, in order to uncover the impacts of block size on the metrics under
 347 different traffic related parameters. Managerial insights are then provided based on the patterns
 348 shown in the plots. In addition, an in-depth analysis is made for a special phenomenon (which
 349 we call plateau phenomenon as mentioned before) both theoretically and intuitively.

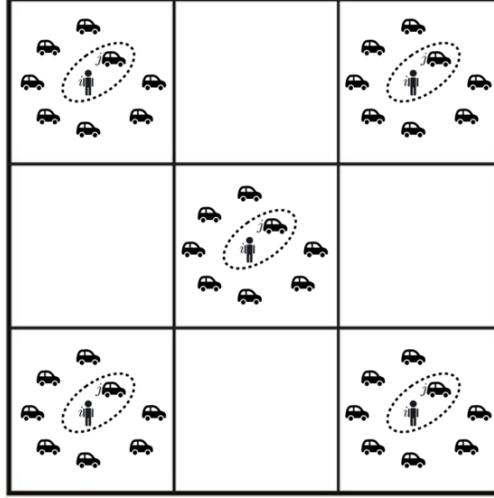


Figure 2: Studied region and partition

350 4.1 Case setting and solution finding

351 We focus on a square region as shown in Fig. 2, which is partitioned into equal-size blocks.
 352 The square grid is also often adopted for region partition in other researches related to demand
 353 management, such as Wang et al. (2019b), Yoshida et al. (2020) and Pan et al. (2019). The side
 354 length of the region, $a = \sqrt{A}$, is 20 km, and the area of the region is 400 km², about half of the
 355 New York City. To consider the impacts of different block sizes, we set the block area ranging
 356 from 1 km² to 25 km². Referring to Vignon et al. (2021), the benchmark unit arrival rate λ_{unit} is
 357 adjusted to 0.133 per minute per km², and the vehicle speed is 10 m/s. Similar to Feng et al.
 358 (2020) and Besbes et al. (2021), we mainly consider the case with $\rho < 1$, and thus the passengers
 359 are assumed always willing to join the queue when arriving, that is, $w_0 = +\infty$. The resulting
 360 modification to Eq. 4 to Eq. 9 is shown below.

$$p_n = \begin{cases} p_0 \frac{\lambda^n}{n! \mu^n}, & 0 \leq n < c \\ p_0 \frac{\lambda^n}{c^{n-c} c! \mu^n}, & c \leq n \end{cases} \quad (13)$$

$$p_0 = \left(\sum_{n=0}^{c-1} \frac{r^n}{n!} + \frac{r^c}{c!(1-\rho)} \right)^{-1}, \quad \rho < 1 \quad (14)$$

$$W_q = p_0 \cdot \frac{r^c}{c!(c\mu)(1-\rho)^2} \quad (15)$$

$$W_p = \frac{\sqrt{A}p_0}{v} \left[\sum_{n=0}^{c-1} \frac{\lambda^n}{n! \mu^n} d(c-n) + d(1) \frac{r^c}{c!(1-\rho)} \right] \quad (16)$$

361 To guarantee $\rho < 1$, the benchmark vehicle fleet size is set to 1500. With a common assumption
 362 that the origin and destination of a trip is randomly and equally distributed in the studied square
 363 region, and considering the detour behavior of drivers via a coefficient 1.27 (Yang et al., 2018),
 364 the benchmark average trip time t can be calculated by $1.27 \times \frac{0.521a}{v} = 1323.3s$, where 0.521
 365 represents the expected distance between two random points in a unit-size square (Moltchanov,
 366 2012). Similarly, $d(1)$ is set to 0.521, and $d(i)$ is equal to $\frac{d(1)}{\sqrt{i}}$, following the result by Besbes et al.
 367 (2021).

368 Based on the benchmark parameters above, we further consider different fleet size, unit
 369 arrival rate and average trip time, in order to depict the impact of block size under different
 370 supply-demand scenarios. The specific settings are listed as follows:

- 371 • **Fleet size:** 1500 to 3000 for vehicle fleet size. All the other parameters are set to the bench-
 372 mark ones.
- 373 • **Unit arrival rate:** 0.4 to 1.0 times benchmark unit arrival rate. All the other parameters are
 374 set to the benchmark ones.
- 375 • **Average trip time:** 300 s to 1323.3 s for average trip time. All the other parameters are set
 376 to the benchmark ones.

377 With the definitions above, the following steps are 1) to find the endogenous service rate; 2)
 378 to combine it with other exogenous parameters to obtain system performance metrics as shown
 379 in Eq. 11, 14, and 15. The second step is straightforward, and we only need to focus on the first
 380 step. We first combine Eq. 11 and 15, and obtain a new function F about service rate μ below.

$$F(\mu) = \sum_{n=0}^{c-1} \frac{\lambda^n}{n! \mu^n} \cdot \left[\frac{1}{\mu} - t - \frac{\sqrt{A}}{v} d(c-n) \right] + \left[\frac{1}{\mu} - t - \frac{\sqrt{A}}{v} d(1) \right] \cdot \frac{\lambda^c}{c! \mu^c} \cdot \frac{1}{1 - \frac{\lambda}{c\mu}}, \quad \frac{\lambda}{c} < \mu < \frac{1}{t} \quad (17)$$

381 The determination of endogenous service rate under Eq. 11 and 15 now becomes the root
 382 finding for Eq. 16 within the given interval. Based on the parameters defined before, we find that
 383 $F(\frac{\lambda}{c}) \cdot F(\frac{1}{t}) < 0$ is always true for the studied cases. Considering $F(\mu)$ is a continuous function
 384 within the interval, we adopt a bisection method to find the root of F (that is, the endogenous
 385 service rate), which is then utilized to generate the system performance metrics. The logic of
 386 bisection method is shown in Algorithm 1.

387 4.2 Graphical illustration and insights

388 Considering the complexity of the system with the endogenous service rate, we graphically
 389 illustrate the pattern of metrics under varying block size and supply-demand scenarios, and
 390 summarize insights for platform managers. In Fig 3, we depict curves of average queueing time
 391 and pick-up time with respect to block size under different fleet size, while similar plots are
 392 generated for different unit arrival rate and average trip time respectively in Fig 4 and Fig. 5.

393 From Fig. 3a, we observe that the average queueing time gradually decreases with block
 394 size. The reason is that the expansion of block increases the average number of vehicles within
 395 the block, which improves the total service speed and overwhelms the negative influence of more
 396 arriving passengers and larger pick-up distance on the system efficiency. The effect of increasing

Algorithm 1 Bisection method to determine the service rate

```
1: Input: Function  $F$ , lower bound  $\frac{\lambda}{c}$ , upper bound  $\frac{1}{t}$ , tolerable error  $e$ , a small value  $\epsilon$ 
2:  $x_0 = \frac{\lambda}{c} + \epsilon$ 
3:  $x_1 = \frac{1}{t}$ 
4: while  $x_1 - x_0 \geq e$  do
5:    $x_2 = \frac{x_0 + x_1}{2}$ 
6:   if  $F(x_0) \cdot F(x_2) < 0$  then
7:      $x_1 = x_2$ 
8:   else
9:      $x_0 = x_2$ 
10:  return  $x_0$ 
```

397 block size on reducing queueing time is found more significant for smaller block size. As the
398 original block size increases, the descending slope of queueing time with respect to block size
399 becomes smoother. In addition, we also find that the queueing time becomes less sensitive to
400 the variation of block size under larger vehicle fleet size. This is reasonable because the relative
401 variation of the number of vehicles within a block become slower when it originally possesses
402 many vehicles, resulting in a smaller response of the metrics. Moreover, when the block size is
403 relatively small, the increasing fleet size is found able to reduce queueing time more significantly,
404 similarly caused by the original degree of vehicle sufficiency. For average pick-up time in Fig. 3b,
405 an observation is that the pick-up time generally increases as the block size extends, when the
406 original block size is relatively small. In this case, the maximal pick-up distance and the number
407 of people in the system both increase with block size, making the new arriving passenger more
408 difficult to find a close vehicle to match. When the vehicle fleet size is large, the phenomenon
409 becomes less obvious. Under a large block size, the pick-up time goes into a plateau with a
410 nearly fixed value regardless of the change in block size. The potential reason is analyzed later
411 via an approximation of pick-up time. In comparison with queueing time, the pickup time can
412 be more effectively reduced by enlarging vehicle fleet size under a large block size, instead of a
413 small one.

414 Similarly, Fig. 4 shows the impact of different unit arrival rate on the metrics. Generally,
415 the average queueing time still decreases with the increase of block size, but the trend becomes
416 less obvious as unit arrival rate declines, due to the more sufficient relative vehicle supply in the
417 block. In addition, a smaller block size is better for the reduction of queueing time via limiting
418 unit arrival rate. For pick-up time, its variation with respect to the block size is more significant
419 under larger arrival rate. When the block size is large, the limitation of arrival rate can more
420 effectively reduce average pick-up time. From Fig. 5, it is straightforward to find that the general
421 patterns are highly similar to those in Fig. 4. The increase of average trip time lowers the service
422 rate and reduces the system efficiency from the supply side, while the similarly negative impact
423 results from the increase of unit arrival rate from the demand side.

424 In addition to the average queueing time and pick-up time, we also focus on the average
425 total waiting time, a comprehensive metrics for the trip delay. The patterns are summarized in
426 Fig. 6, considering the influence of different fleet size, unit arrival rate and average trip time. In
427 general, the average total waiting time is decreasing with the extension of block size. When the
428 block size is small, the curves are close to those of average queueing time. In comparison, under
429 the range of larger block size, the trends are more similar to those of average pick-up time, where

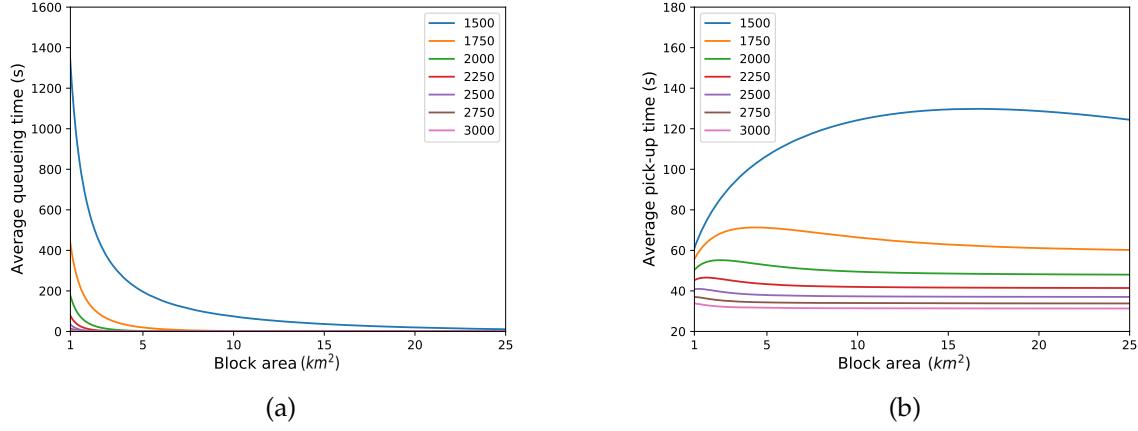


Figure 3: Average queueing time and pick-up time under different block sizes and vehicle fleet size.

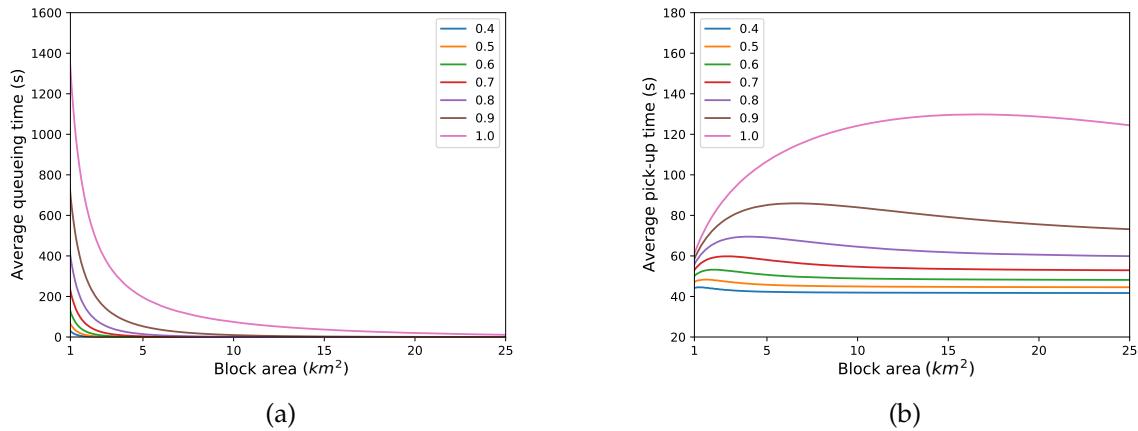


Figure 4: Average queueing time and pick-up time under different block sizes and unit arrival rate. The value in the label represents the ratio of the studied arrival rate to the benchmark unit arrival rate.

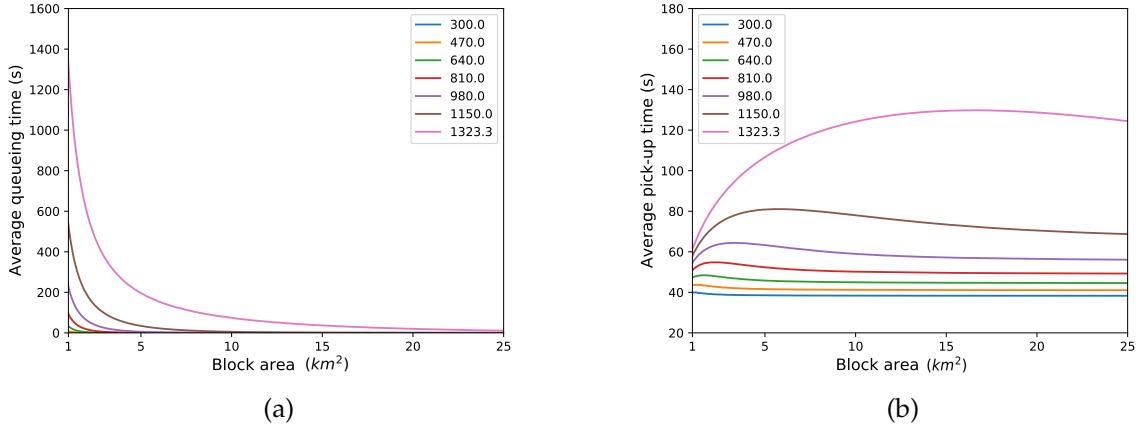


Figure 5: Average queueing time and pick-up time under different block sizes and average trip time (unit: s).

430 a plateau emerges for the metrics. The overall insights from these observations are summarized
 431 below, and an in-depth analysis is made in the next section to explain the phenomenon of plateau
 432 from both theoretic and intuitive perspective.

- 433 • An increased block size can reduce the average queueing time, and the effect is more sig-
 434 nificant under smaller block size, smaller vehicle fleet size, larger unit arrival rate or larger
 435 average trip time.
- 436 • An increased block size can increase the average pick-up time and the effect is more sig-
 437 nificant under smaller block size, smaller vehicle fleet size, larger unit arrival rate or larger
 438 average trip time.
- 439 • When the block size is fixed, the increase of vehicle fleet size or the limitation of passengers'
 440 arrival rate (via pricing operation, for example) can favor the reduction of average queueing
 441 time and pick-up time. The effect will be more obvious with smaller fixed block size for
 442 average queueing time, and larger block size for average pick-up time.
- 443 • For managers who aim to reduce average total waiting time for passengers in the block
 444 matching system, an useful method is to increase block size, especially when the original
 445 block size is relatively small. This metrics may become close to a fixed low value within the
 446 range of large block size, where the platform managers can choose their target block size
 447 based on other goals, such as computation speed or the coordination with other operations,
 448 without the need to worry its impact on average total waiting time.

449 4.3 Analysis for the plateau phenomenon

450 In this section we analyze the plateau of average total waiting time when block size is relatively
 451 large, where the metrics are basically fixed regardless of the variation of block size. Our analysis
 452 can be divided into two steps: 1) we construct an approximation formula for the average total
 453 waiting time W_{tw} under large block size, based on which the metrics is shown nearly a constant;

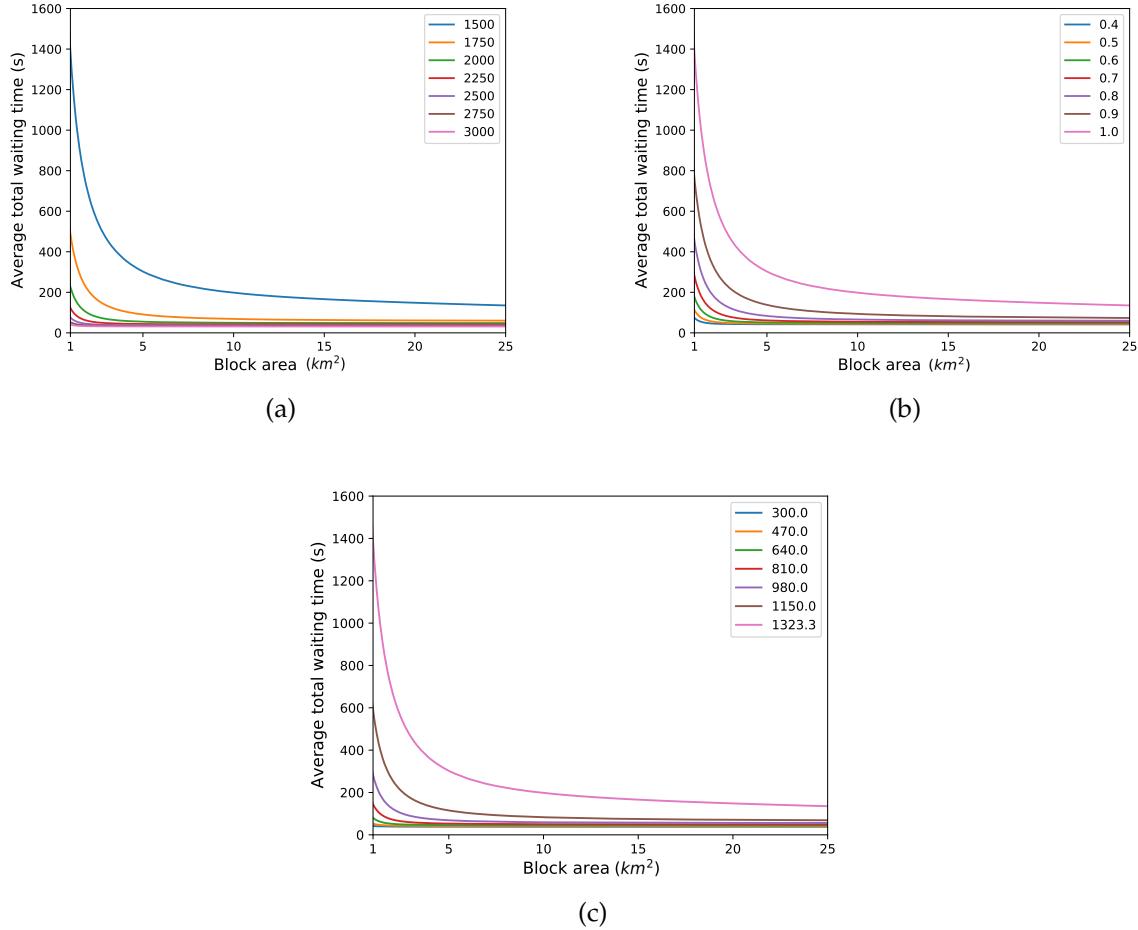


Figure 6: Average total waiting time under different block sizes and vehicle fleet size (a), unit arrival rate (b), average trip time (unit: s) (c). The value in the label of (b) represents the ratio of the studied arrival rate to the benchmark unit arrival rate.

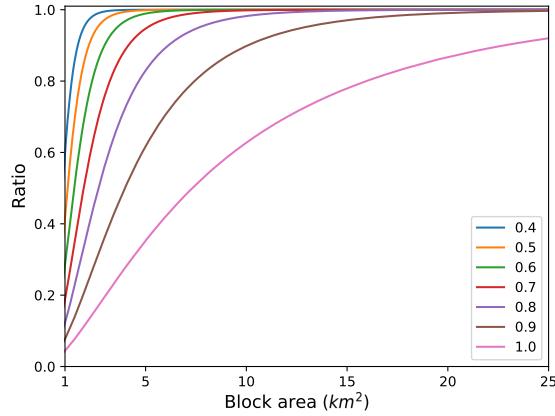


Figure 7: Ratio of average pickup time to average total waiting time. The value in the label represents the ratio of the studied arrival rate to the benchmark unit arrival rate.

454 2) the approximation is further analyzed from an intuitive perspective, in order to explain the
 455 reason for the emergence of the plateau.

456 From Fig. 3a, 4a and 5a, we find that the average queueing time becomes very small when
 457 the block size is larger than a certain threshold, such as 5 km^2 . This indicates that the pick-up time
 458 is the major part of total waiting time within this interval of block size (say I_L for simplicity). To
 459 confirm the point, we depict the ratio of average pickup time to average total waiting time under
 460 different unit arrival rate in Fig. 7. The results show that the average pick-up time dominates
 461 queueing time in I_L , and thus leads to the following approximation:

$$W_{tw} \approx W_p = \frac{1}{v} \left[\sum_{n=0}^{c-1} (p_n d(c-n) \sqrt{A}) + \sum_{n=c}^{N_p} p_n d(1) \sqrt{A} \right], \quad A \in I_L \quad (18)$$

462 The small value of average queueing time in I_L indicates that the probability for passengers
 463 to wait in queue is low. The inference is confirmed by the curve in Fig. 8, where we select a
 464 certain unit arrival rate and observe the total probability for passengers to wait, $\sum_{n=c}^{N_p} p_n$, under
 465 block size in I_L . The probability is found very small for most of the block size, and thus we
 466 can only focus on the steady states without queueing, that is, $n = 0, \dots, c-1$. The resulting
 467 approximation is made below:

$$W_{tw} \approx W_p \approx \frac{1}{v} \left[\sum_{n=0}^{c-1} (p_n d(c-n) \sqrt{A}) + 0 \cdot d(1) \sqrt{A} \right] \quad (19)$$

$$= \frac{\sqrt{A}}{v} \sum_{n=0}^{c-1} p_n d(c-n) \quad (20)$$

$$= \frac{\sqrt{A}}{v} \sum_{n=0}^{c-1} p_n \frac{d(1)}{\sqrt{\frac{K}{A_{total}} A - n}} \quad (21)$$

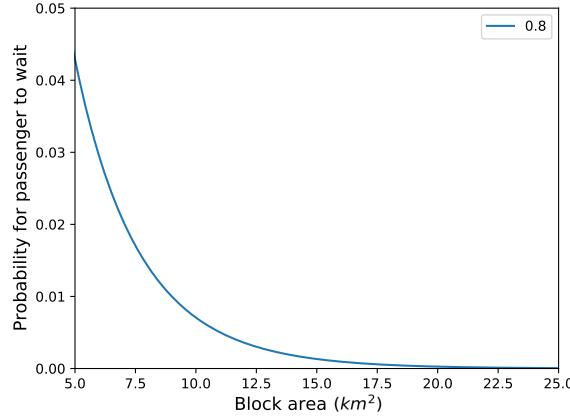


Figure 8: Probability for passenger to wait in queue under different average block sizes. The value in the label represents the ratio of the studied arrival rate to the benchmark unit arrival rate.

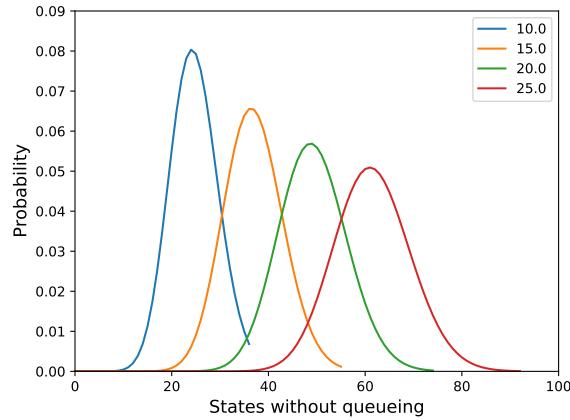


Figure 9: Probability distributions of steady states without queueing under certain values of block size and 0.8 times benchmark unit arrival rate. The value in the label represents block size (unit: km^2).

$$471 \quad = \frac{d(1)}{v} \sum_{n=0}^{c-1} p_n \frac{1}{\sqrt{\frac{K}{A_{total}} - \frac{n}{A}}} \quad (22)$$

472 let $G(n)$ denote $\frac{1}{\sqrt{\frac{K}{A_{total}} - \frac{n}{A}}}$. For simplicity, we pick several value of block size in I_L for the

473 previously selected service rate, and draw their probability distribution of steady states without
474 queueing in Fig. 9. From the figure we discover two properties of the distribution: 1) The
475 distribution is highly symmetric around certain point, say s ; 2) The majority of the non-zero
476 probability concentrates within a certain interval, say $[s - l, s + l]$. The two characteristics and
477 the resulting transformation of W_{tw} can be described in the equations below:

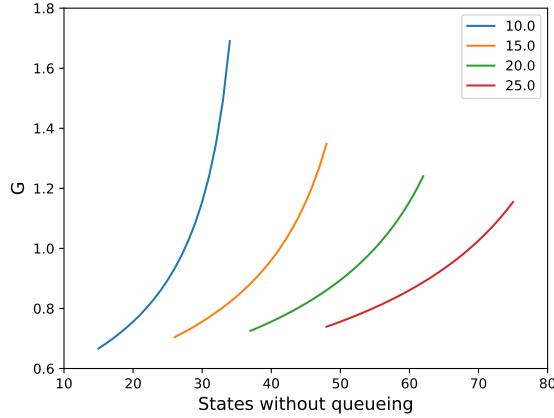


Figure 10: $G(n)$ under certain values of block size and 0.8 times benchmark unit arrival rate. The value in the label represents block size (unit: km^2).

$$p_{n=s+m} \approx p_{n=s-m}, \quad n \in [s-l, s+l] \quad (23)$$

$$\sum_{n=s-l}^{s+l} p_n \approx 1 \quad (24)$$

$$W_{tw} \approx W_p \approx \frac{d(1)}{v} \sum_{n=s-l}^{s+l} p_n G(n) \quad (25)$$

478 Afterwards, we take a closer look at the function $G(n)$. The plots of $G(n)$ are also generated
479 under different block sizes in Fig. 10. The curves show high linearity, indicating we can approxi-
480 mate $G(n)$ by some linear approximation $en + h$ (such as first-order Taylor Expansion around s),
481 with certain coefficients e and h . Combining the linearity of $G(n)$ and the properties in Eq. 22
482 and 23, we can further transform W_{tw} as follows:

$$483 \quad W_{tw} \approx W_p \approx \frac{d(1)}{v} \sum_{n=s-l}^{s+l} p_n (en + h) \quad (26)$$

$$484 \quad \approx \frac{d(1)}{v} \{ p_s(es + h) + \sum_{i=1}^l [p_{s+i}(e(s+i) + h) + p_{s-i}(e(s-i) + h)] \} \quad (27)$$

$$485 \quad = \frac{d(1)}{v} [p_s(es + h) + 2 \sum_{i=1}^l p_{s+i}(es + h)] \quad (28)$$

$$486 \quad = \frac{d(1)}{v} \sum_{n=s-l}^{s+l} p_n (es + h) \quad (29)$$

$$487 \quad \approx \frac{d(1)}{v} (es + h) \quad (30)$$

$$488 \quad \approx \frac{d(1)}{v} G(s) \quad (31)$$

$$489 \quad = \frac{d(1)}{v} \cdot \frac{1}{\sqrt{\frac{K}{A_{total}} - \frac{s}{A}}} \quad (32)$$

490 In Eq. 31, the non-constant variables are s and A , while $\frac{s}{A}$ is found always around 2.4
 491 regardless of the variation of block size in I_L . Therefore, W_{tw} nearly becomes a constant in I_L ,
 492 resulting in the plateau phenomenon. Based on the approximation, we can also interpret the
 493 reason for plateau in a more intuitive way. We first equivalently transform Eq. 31 into another
 494 form, $\frac{1}{v} \cdot \frac{d(1)\sqrt{A}}{\sqrt{\frac{K}{A_{total}} \cdot A - \frac{s}{A} \cdot A}}$. In this formula, three parts are directly related to the block size, including
 495 $d(1)\sqrt{A}$, $\frac{K}{A_{total}} \cdot A$ and $\frac{s}{A} \cdot A$. Considering the parameters $d(1)$, $\frac{K}{A_{total}}$ and $\frac{s}{A}$ are constants or near
 496 to constants, all the three parts are monotonically increasing with respect to the block size A ,
 497 which represent different meanings. The first part represents the physical maximum pick-up
 498 distance within a block, and its extension naturally leads to the increase of average pick-up time.
 499 In comparison, the second part represents the average number of vehicles in the block, whose
 500 growth favors the reduction of average pick-up time under First-Dispatch rule. The reason is
 501 that the platform always assigns the closest idle vehicle to an arriving passenger when there are
 502 more vehicles than passengers in the block. With more vehicles available, it is always possible
 503 to find a closer vehicle for the passenger. For the third part, it is equal to the symmetric point s
 504 for steady state distribution, representing the most possible number of passengers in the block.
 505 When this value increases, more idle vehicles are occupied and the new arriving passenger has
 506 to choose the closest vehicle from a smaller pool of candidate vehicles, which naturally results in
 507 the increase of pick-up time. The effects of the three parts compensate with each other, leading
 508 to a fixed average total waiting time (average pick-up time) when the block size is large.

509 5 Model validation

510 5.1 Experiment design

511 To verify the insights and phenomena in the modelling part, we design a simulation study based
 512 on a realistic agent-based simulator. The simulation settings are similar to the benchmark setting
 513 utilized in section 4.1. The studied region is a square, which is further partitioned into smaller
 514 square blocks. Block size ranges from 1 to 25 km^2 . The benchmark unit arrival rate is similarly
 515 set to 0.133 per minute per km^2 . Passengers will not balk before joining the queue. The vehicle
 516 speed is 10 m/s . For trip generation, in the modelling part, we assume the origin and destination
 517 of a trip request by a passenger are both randomly and equally distributed in the studied square
 518 region, with a detour ratio 1.27. The estimation of the average passenger trip time is then 1323.3
 519 s. In the experiment part, we adopt similar settings as in the modelling part. The origin and
 520 destination for a new generated trip are also randomly and independently selected in the studied
 521 region. Thus, the expectation of the passenger trip distance keeps the same. The matching rule
 522 is still First-Dispatch. For faster computation speed, we shrink the side length of the studied
 523 region into 10 km . The total vehicle fleet size is accordingly reduced to 375. Under the setting
 524 above, it is easy to find that the supply and demand related parameters for an individual block

525 keep the same as in the modelling section. It is reasonable to utilize the setting above to conduct
526 simulation study for the validation of modelling results.

527 Considering the large number of iterations required to reach steady states in the simulation,
528 we only focus on two scenarios: one with 0.8 times benchmark unit arrival rate, and another with
529 0.4 times benchmark unit arrival rate. **The previous one represents the market with relatively**
530 **high demand while the other corresponds to low demand.** Under both the scenarios and different
531 block sizes, the steady-state system performance metrics are documented and compared with
532 the modelling results. **In addition, we also test and collect the standard deviation of passenger**
533 **queueing time and pickup time with respect to block size, in order to more deeply consider the**
534 **experience of passengers under block matching.** Based on the large demand scenario, we further
535 record and compare the cumulative computation time for matching operation over a long period
536 (100000 steps of simulation in the steady state of the system) under different block sizes, in order
537 to show the effect of block size on the computation time.

538 To conduct simulation, we develop an agent-based simulator with block matching rule,
539 which is shown in Algorithm 2.

Algorithm 2 Simulator for a ride-sourcing market

- 1: Initialize states for platform and drivers.
- 2: **for** matching time interval $t = 0$ to T **do**
- 3: **Block matching:** Conduct matching between passenger and idle vehicle queues in each block respectively, following the First-Dispatch rule.
- 4: **Update matching outcomes:** The status of matched vehicles become occupied. The matched orders and vehicles are removed from the waiting queues of their current block.
- 5: **Request generation:** New orders are generated with origin and destination randomly distributed in the studied region. The new orders are added to the waiting queue of the block where their origins are located.
- 6: **Update states for next time interval:** Update states of drivers and orders in the system under next time interval. The drivers who finish their trips will join the waiting queues of idle vehicles of the current blocks.

540 **5.2 Results and analysis**

541 **We repeat the simulations until convergence of metrics is reached for each experiment.** The
542 comparison between simulation results and modelling results are shown in Fig. 11 to 13. The
543 curves generated by the proposed model matches well with the simulation results for all the
544 three metrics under different arrival rates. The slight differences between the modelling and
545 simulation results are common in M/M/c model, as discussed in Feng et al. (2020). The reason
546 is that the drivers in the simulation may not obey the assumption of uniform spatial distribution,
547 and the service time may not always obey exponential distribution, leading to larger variance of
548 the whole system and thus the differences in performance metrics. Still, such differences are less
549 than 10 seconds for most of the block size, which is acceptable for ride-sourcing platforms. The
550 simulation results show that the average queueing time and total waiting time decreases with
551 the increase of block size, while the average pick-up time may increase as block size extends
552 in some interval. The variations of metrics with respect to block size are more obvious under
553 smaller block size. When the block size is large, the metrics becomes less sensitive, and the
554 plateau phenomenon emerges in the simulation results, as expected in the modelling analysis. To

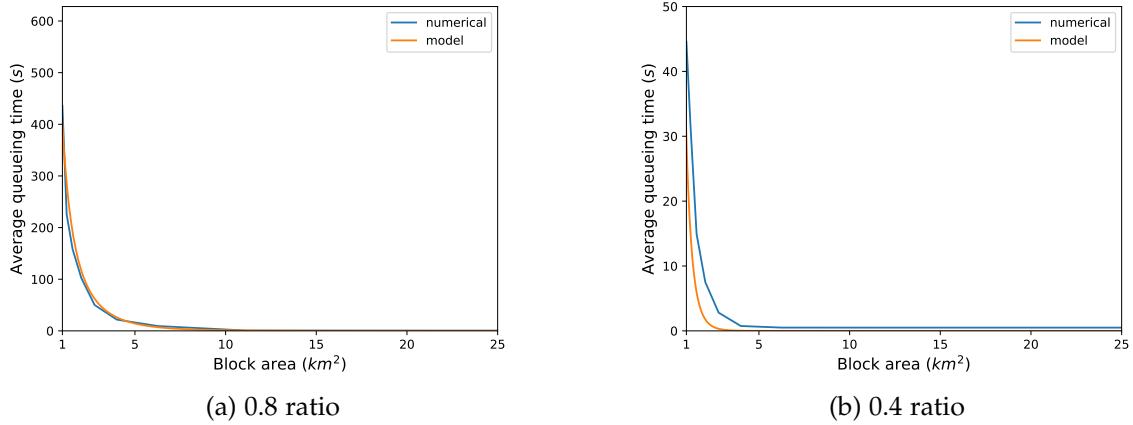


Figure 11: Modelling and experiment results for average queueing time under different unit arrival rate. The ratio represents $\frac{\text{studied unit arrival rate}}{\text{benchmark unit arrival rate}}$.

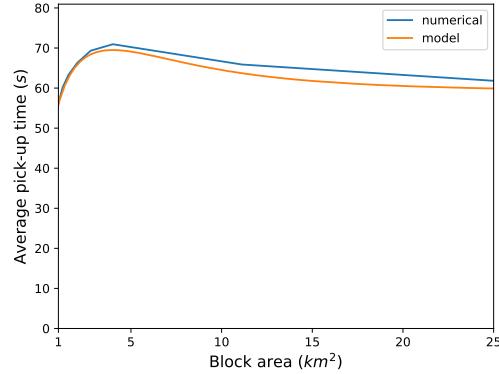
555 summarize, the phenomena and insights in the modelling phase are validated by the simulation
 556 results, demonstrating that the proposed model is an useful and reliable tool for analysis of the
 557 ride-sourcing market with block matching system.

558 Besides, the results for the standard deviation (std) of passenger queueing time and pickup
 559 time are shown in Fig. 14 and Fig. 15. Std of queueing time generally deceases with the increase
 560 of block size. The metrics is obviously larger under higher arrival rate when the block size is
 561 relatively small. When the block size is large, the metrics always becomes close to zero, since the
 562 passenger is always immediately matched with some driver. Compared to queueing time, the
 563 std of pickup time is much smaller and less sensitive to the change of block size. To summarize,
 564 ride-sourcing platforms with block matching system may avoid excessively small block size, to
 565 prevent the emergence of extremely long waiting time for some passengers, which may result in
 566 bad travelling experience.

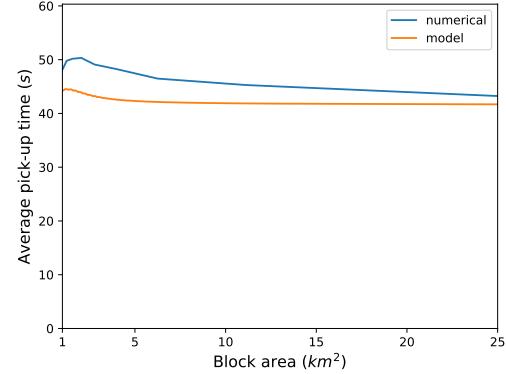
567 In addition, the comparison of computation time is shown in Fig. 16. The figure demon-
 568 strates that the computation time for matching operation is increasing with block size extending
 569 (that is, increasing with the number of blocks decreasing), matched with the discussion in the
 570 introduction section. Under 25 km^2 block area, the computation time for matching increases over
 571 40 %, compared to that under 1 km^2 . From the perspective of waiting time and computation
 572 time, a proper block area in this case can be 5 km^2 , where the average total waiting time is in the
 573 plateau (as shown in Fig 13a), and the computation time is lowest compared to the other larger
 574 block size of the plateau. The determination is supported by both theoretical and simulation
 575 results.

576 6 Conclusion

577 This paper presents a model to approximate a ride-sourcing system with matching blocks. The
 578 model can be used to determine the proper block size, and investigate the impacts of block size
 579 on three key system performance metrics, including passengers' average queueing time, average
 580 pick-up time and average total waiting time. The model utilizes a M/M/c queue to depict the

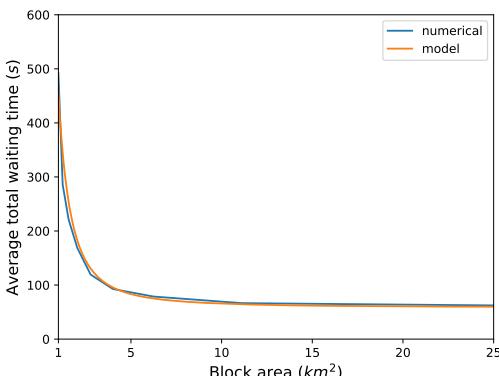


(a) 0.8 ratio

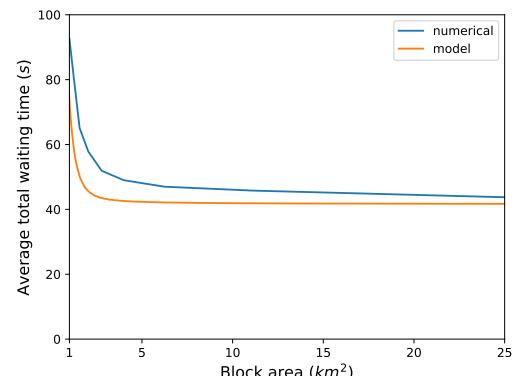


(b) 0.4 ratio

Figure 12: Modelling and experiment results for average pick-up time under different unit arrival rate. The ratio represents $\frac{\text{studied unit arrival rate}}{\text{benchmark unit arrival rate}}$.

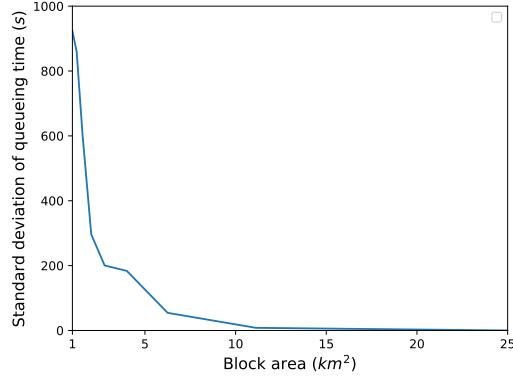


(a) 0.8 ratio

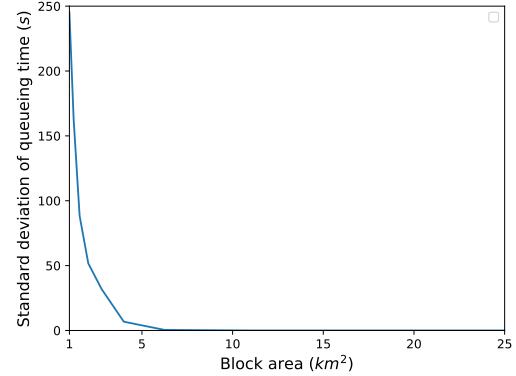


(b) 0.4 ratio

Figure 13: Modelling and experiment results for average total waiting time under different unit arrival rate. The ratio represents $\frac{\text{studied unit arrival rate}}{\text{benchmark unit arrival rate}}$.

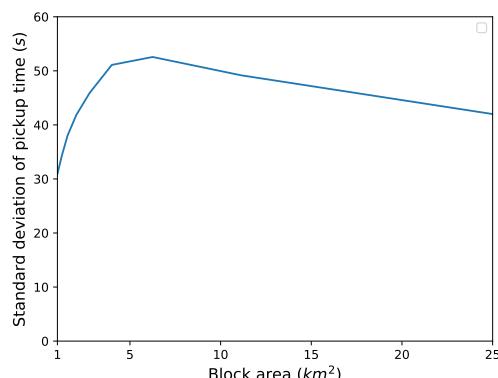


(a) 0.8 ratio

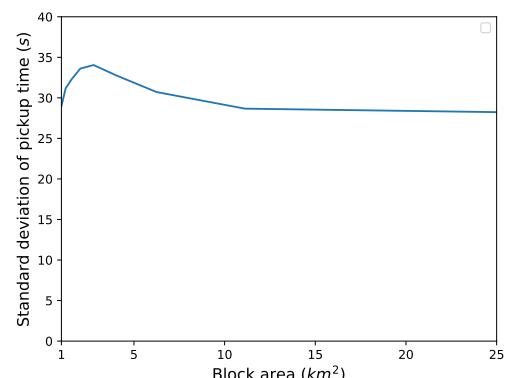


(b) 0.4 ratio

Figure 14: Experiment results for standard deviation of queueing time under different unit arrival rate. The ratio represents $\frac{\text{studied unit arrival rate}}{\text{benchmark unit arrival rate}}$.



(a) 0.8 ratio



(b) 0.4 ratio

Figure 15: Experiment results for standard deviation of pickup time under different unit arrival rate. The ratio represents $\frac{\text{studied unit arrival rate}}{\text{benchmark unit arrival rate}}$.

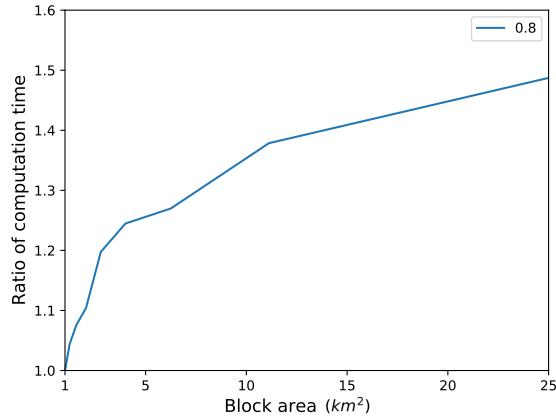


Figure 16: Comparison of cumulative computation time under different block sizes. The vertical axis represents the ratio of the cumulative computation time for matching operations under a certain block area to that under the benchmark block area (1 km^2). The value in the label represents the ratio of the studied arrival rate to the benchmark unit arrival rate.

581 matching process in each block, where the service rate is treated as an endogenous variable
 582 depending on the average pick-up time. A solution-finding approach is developed to solve for
 583 the endogenous service rate and the corresponding steady-state probabilities. The trends of
 584 the key metrics with respect to the block size are then portrayed and analyzed under different
 585 supply-demand scenarios. It is found that passengers' total waiting time first decreases and
 586 then keeps unchanged (reaching a plateau) as the block size increases. This indicates that the
 587 platform can almost select any block size in the plateau to guarantee passengers' total waiting
 588 time is minimized. Furthermore, an in-depth analysis is made for the plateau phenomenon of
 589 total waiting time when block size is large, based on a theoretic approximation and an intuitive
 590 interpretation. By conducting a large-scale simulation study, we validate that the proposed model
 591 can well approximate ride-sourcing systems and verify the observations and insights obtained so
 592 far.

593 As for future research, the block matching problem in ride-sourcing systems can be further
 594 explored from the following aspects: 1) Bipartite matching can be also implemented in a block-
 595 wise way, requiring new theoretic models to approximate the corresponding system performance
 596 metrics. 2) It is interesting to investigate the joint-decision with other operations (such as pricing
 597 or rewarding), e.g. multiple objectives can be jointly considered for optimizing overall system
 598 performance. 3) The model can be further adjusted to consider the market with ride-splitting ser-
 599 vice. [Under spatial heterogeneous scenario \(the distributions of demand and supply patterns are](#)
 600 [different across the whole area\), a simple yet effective potential solution is to partition the whole](#)
 601 [area into smaller sub-areas. The historical supply and demand patterns for each block within the](#)
 602 [same sub-area should be close to each other. Proper and different block sizes can be set based](#)
 603 [on our model for each sub-area, respectively. Still, the detailed adjustment of the current model](#)
 604 [under such scenario is worth further exploration. 4\) Proper models under changing demand and](#)
 605 [supply patterns can be further considered. Under mild changing pattern, one can rely on the](#)
 606 [steady-state models. If the pattern changes highly dynamically and shows high heterogeneity,](#)
 607 [some dynamic model \(like Markov Decision Process\) may be used. But such dynamic models](#)
 608 [are generally time-costing to find a solution and generate decisions.](#)

609 **Acknowledgements**

610 The work described in this paper was supported by grants from Hong Kong Research Grants
 611 Council under projects HKUST16210520 and HKU15209121, and a grant from NSFC/RGC Joint
 612 Research Scheme under project N HKUST627/18 (NSFC-RGC 71861167001).

613 **Appendix A**

614 **A1. Discussion of time complexity for block matching**

615 Consider a region with N passenger arriving in order, and a total of K idle vehicles within a
 616 certain time period. Assume $N < K$ because $\rho < 1$ is considered in this study, which means
 617 supply can generally satisfy demand. Consider there are k available vehicles when a passenger
 618 arrives. Under First-Dispatch rule, the platform need to find the nearest idle vehicle to the
 619 arriving passenger. The core process can be simplified into finding the minimum from an array
 620 with length k , whose item represents the distance between the passenger and an idle vehicle.
 621 The time complexity for this process is $\mathcal{O}(k)$. For simplicity, consider a most simple yet efficient
 622 way to find the minimum: compare item in the array in order. Under the worst case where the
 623 minimum item is always at the end of array, we need $k - 1$ comparison to find the minimum
 624 for an individual passenger. Thus, the total amount of comparison required for all the arriving
 625 passengers within this time period is $\sum_{k=K-N+1}^K k - 1 = \frac{(2K-N+1)N}{2} - N$, representing $\mathcal{O}((K - N)N)$ time complexity. Consider now we partition the region into M blocks. On average, each
 626 block has $\frac{N}{M}$ arriving passengers and $\frac{K}{M}$ vehicles, resulting in $\mathcal{O}(\frac{(K-N)N}{M^2})$ time complexity for
 627 each block, and $\mathcal{O}(\frac{(K-N)N}{M})$ for the whole region. This indicates that the increase of the number
 628 of blocks favors the computation speed for the matching system.

630 **Appendix B**

631 **B1. Derivation of steady-state probability**

632 From classic queueing theory (Shortle et al., 2018), we know that once we obtain the formula of
 633 p_0 , the other probabilities for other states can be easily derived based on Eq. 3. For simplicity,
 634 we only show the derivation of p_0 for $\rho \neq 1$. By integrating the first row of Eq. 3 into the second
 635 row, we can have:

$$636 \quad p_0 = \left(\sum_{n=0}^{c-1} \frac{\lambda^n}{n! \mu^n} + \sum_{n=c}^{N_p} \frac{\lambda^n}{c^{n-c} c! \mu^n} \right)^{-1} \quad (33)$$

$$637 \quad = \left(\sum_{n=0}^{c-1} \frac{r^n}{n!} + \sum_{n=c}^{N_p} \frac{r^n}{c^{n-c} c!} \right)^{-1} \quad (34)$$

$$638 \quad = \left(\sum_{n=0}^{c-1} \frac{r^n}{n!} + \frac{r^c}{c!} \cdot \sum_{n=c}^{N_p} \left(\frac{r}{c} \right)^{n-c} \right)^{-1} \quad (35)$$

$$639 \quad = \left(\sum_{n=0}^{c-1} \frac{r^n}{n!} + \frac{r^c}{c!} \cdot \sum_{m=0}^{N_p-c} \left(\frac{r}{c} \right)^m \right)^{-1} \quad (36)$$

$$640 \quad = \left(\sum_{n=0}^{c-1} \frac{r^n}{n!} + \frac{r^c}{c!} \cdot \sum_{m=0}^{N_p-c} \rho^m \right)^{-1} \quad (37)$$

$$641 \quad = \left(\sum_{n=0}^{c-1} \frac{r^n}{n!} + \frac{r^c}{c!} \cdot \frac{1 - \rho^{N_p-c+1}}{1 - \rho} \right)^{-1} \quad (38)$$

642 B2. Derivation of metrics

643 For simplicity, we still mainly consider the case with $\rho \neq 1$. To obtain W_q , we first derive average
 644 queue length by definitions and some simple simplifications:

$$645 \quad L_q = 0 + \sum_{n=c+1}^{N_p} (n - c) p_n \quad (39)$$

$$646 \quad = \sum_{n=c+1}^{N_p} (n - c) \frac{r^n}{c^{n-c} c!} p_0 \quad (40)$$

$$647 \quad = \frac{r^c p_0}{c!} \sum_{n=c+1}^{N_p} (n - c) \rho^{n-c} \quad (41)$$

$$648 \quad = \frac{r^c p_0}{c!} \sum_{m=1}^{N_p-c} m \rho^m \quad (42)$$

$$649 \quad = \frac{r^c \rho p_0}{c!} \frac{d \sum_{m=1}^{N_p-c} \rho^m}{d \rho} \quad (43)$$

$$650 \quad = \frac{r^c \rho p_0}{c!} \frac{d}{d \rho} \left[\frac{\rho (1 - \rho^{N_p-c})}{1 - \rho} \right] \quad (44)$$

$$651 \quad = \frac{r^c \rho p_0}{c!} \cdot \frac{\rho^{N_p-c} [(N_p - c)(\rho - 1) - 1] + 1}{(\rho - 1)^2} \quad (45)$$

652 Following Little's Law (Little, 1961), we can further obtain:

$$653 \quad W_q = \frac{L_q}{\lambda(1 - p_{N_p})} \quad (46)$$

$$654 \quad = \frac{p_0}{\lambda(1 - p_{N_p})} \cdot \frac{r^c \rho \cdot \rho^{N_p-c} [(N_p - c)(\rho - 1) - 1] + 1}{c! \cdot (\rho - 1)^2} \quad (47)$$

655 Here, we modify the arrival rate from λ to $\lambda(1 - p_{N_p})$. The reason is that in our scenario, the
 656 passengers may possibly abandon joining the queue if the length of the queue is out of their
 657 tolerance. The probability for this situation is p_{N_p} , where N_p represents the longest queue length
 658 the passengers can accept. To this end, the actual arrival rate becomes $\lambda(1 - p_{N_p})$. For average
 659 pick-up time, the derivation process is also not complex:

$$660 \quad W_p = \frac{1}{v} \left[\sum_{n=0}^{c-1} (p_n d(c-n) \sqrt{A}) + \sum_{n=c}^{N_p} p_n d(1) \sqrt{A} \right] \quad (48)$$

$$661 \quad = \frac{\sqrt{A}}{v} \left[\sum_{n=0}^{c-1} p_0 \frac{\lambda^n}{n! \mu^n} d(c-n) + d(1) \sum_{n=c}^{N_p} p_0 \frac{\lambda^n}{c^{n-c} c! \mu^n} \right] \quad (49)$$

$$662 \quad = \frac{\sqrt{A} p_0}{v} \left[\sum_{n=0}^{c-1} \frac{\lambda^n}{n! \mu^n} d(c-n) + d(1) \frac{r^c}{c!} \cdot \frac{1 - \rho^{N_p - c + 1}}{1 - \rho} \right] \quad (50)$$

663 Here, $\frac{1}{v} \sum_{n=0}^{c-1} (p_n d(c-n) \sqrt{A})$ represents the average pickup time when the queue length is
 664 smaller than c , that is, there are still idle drivers within the block to serve passengers imme-
 665 diately. In comparison, $\frac{1}{v} \sum_{n=c}^{N_p} p_n d(1) \sqrt{A}$ represents the average pickup time when the queue
 666 length is larger than c , and passengers have to wait in queue for matching.

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